ORGANIZATION OF AFFILIATED SECURE INTEROPERABLE RF SYSTEMS (OASIS)

MILWAUKEE COUNTY GOVERNANCE BOARD

Chairperson: Andy Pederson, Village Manager, Village of Bayside

Vice Chairperson: Christine Westrich, Director, Milwaukee County Office of Emergency Management

Secretary: Eric Cera, Police Chief, Hales Corners Police Department

Director: Erik Brooks, Mayor, City of South Milwaukee

Director: Robert Ugaste, Fire Chief, Wauwatosa Fire Department

Director: Steve Kreklow, Budget Director, Office of Performance Strategy & Budget, Milwaukee County

Director: Kathleen David, Deputy Director of Operations and Maintenance, General Mitchell International Airport, Milwaukee County May 13, 2016

The Honorable Chris Abele Executive, Milwaukee County Milwaukee County Courthouse 901 N. 9th Street, Room 306 Milwaukee, WI 53233

and

The Honorable Mayors, Village Managers, and Executives of OASIS Subscriber Organizations

The Governance Board of the Milwaukee County OASIS Public Safety Radio Subsystem, in accordance with Section 6.05 of Exhibit F of the Intergovernmental Agreement Permitting Access to Milwaukee County's Public Safety Radio Subsystem, has prepared and approved this 2016 OASIS Annual Report.

This report includes an Annual Operational Budget (Appendix C) while also detailing the Capital Improvement Fund commencement in 2018.

By submission of this Annual Report, we hereby acknowledge:

- 1. We have at this time no recommendations for changes to the operational and technical design of the subsystem.
- We have at this time no recommendations for changes to the funding model or operational standards needed to meet the costs for subsystem operations and maintenance.
- 3. We have reviewed and we recommend the 2017 Operational Budget for the subsystem, as presented in Appendix C.

We remain available to provide additional information regarding the state of the operations, finance, governance, and overall plans of the Milwaukee County subsystem of OASIS.

Respectfully submitted on behalf of the Governance Board of the Milwaukee County OASIS Subsystem,

-DocuSigned by:

Andy Pederson 5/20/2016

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─DocuSigned by:

Christine Westrich /20/2016

Christing Westrich

Governance Board Vice Chair

OASIS Public Safety Radio Governance Board 2016 Annual Report

1	Scope and Purpose	2
	2. OASIS Operations	
3	3. OASIS Governance	5
1	4 NASIS Finances	2

OASIS – Organization of Affiliated Secure Interoperable RF Sub-Systems

Scope and Purpose

This inaugural annual report provides an 36 overview on the current state and future 37 planning for the OASIS Public Safety Radio Sub-System in Milwaukee County. The 2016 38 Annual Report has been approved by the 39 Governance Board in accordance with the 40 Intergovernmental Agreement (IGA) Exhibit F, 41 Section 6.05.1

In 2010, the OASIS digital upgrade project was initiated with Waukesha County's Department Emergency Preparedness Department of Administrative Services (DAS), Management Information Services Department (IMSD) of Milwaukee County (MC). 19 Together, the counties commissioned CDX Wireless Inc. to conduct a needs assessment subsequent concept/design/budget report. A joint request for proposal (RFP) was initiated in April 2013.

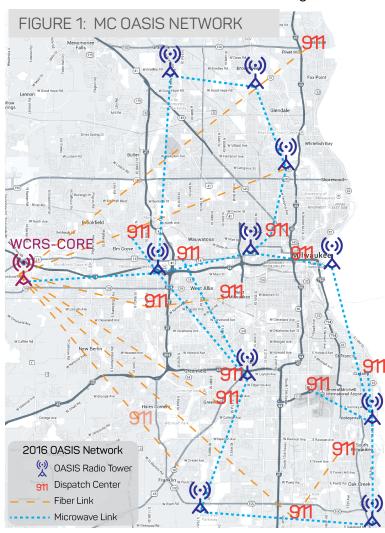
The RFP garnered three responses: Airbus (Cassidian), Harris and Motorola Solutions Inc. The RFP review and scoring panel consisted of representatives from Waukesha and Milwaukee counties, with final contract award to Motorola Solutions Inc., in December 2013.

DAS-IMSD continued their role as the project lead through December 2014. On Jan. 1st, 2015, with County Board adoption of the 2015 Budget, the new Office of Emergency Management (OEM) was created and

¹ Governance Board Meeting Minutes of 2.14.2016

integrated four public safety divisions to include the former DAS-IMSD radio project.²

As of this annual report, OEM is 17 months aged and making significant impacts on intergovernmental cooperation, data sharing, academic excellence, and urban resiliency.



show unanimous approval of reporting the Annual ² OEM co Operating Budget, Five-Year Capital Improvement Plan and the Annual Report on May 1st of each year. ² OEM co

FINAL Page 2 of 13

² OEM consists of four divisions: Emergency Management, Emergency Medical Services, 9-1-1 & EMS Communications Center, and Radio Services.

2. OASIS Operations

- OASIS is a P25³ digital, simulcast⁴, trunked⁵ public safety radio system that branches both
- Waukesha and Milwaukee counties. Each county is actively deploying radio towers and
- infrastructure equipment (e.g., transmitters, dispatch consoles) within their boundaries. The link
- between these 'sub-systems' is through the Shared Core, which is equipment that interconnects,
- controls, and manages both sub-systems to create OASIS.6

FIGURE 2A

MUNICIPALITIES

Bayside (9-1-1) * Brown Deer Cudahy (9-1-1)

Fox Point

Franklin (9-1-1)

Glendale

Greendale (9-1-1) Hales Corners (9-1-1)

North Shore Fire Dept.

Oak Creek (9-1-1)

River Hills Shorewood

South Milwaukee (9-1-1)

St. Francis

Wauwatosa (9-1-1)

West Allis (9-1-1)

West Milwaukee (9-1-1)

Whitefish Bay

18 TOTAL 10, 9-1-1 Dispatch Ctr's

FIGURE 2B

MKE CO DEPT's

Behavioral Health Children's Court Ctr County Executive District Attorney

OEM

Facilities Mgmt

Highway IMSD

House of Corrections Medical Examiner

Parks Sheriff

Transit

13 TOTAL

1, 9-1-1 Dispatch Ctr 2, Operations Ctr's

FIGURE 2C ZEXTERNAL PARTNERS

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MUTUAL AID USERS
American Red Cross
ARES/RACES
FireBell

SPONSORED USERS

HIDTA, West Allis 14 Mayfair Mall, Wauwatosa₁₅ VA, West MKE

INDEPENDENT GOVT

MADACC

7 TOTAL

OASIS (MC) serves the municipalities and departments shown in FIGURES 2A-C.

OASIS is being deployed with expansion features to allow additional users in Milwaukee and Waukesha counties. The OASIS system will also allow interconnections to future radio sub-systems in neighboring counties.

^{* 9-1-1} indicates muni Public Safety Answering Points (PSAPs)

³ P25 is the Association of Public Safety Communications Officials' (APCO) Project 25, with origins beginning in 1988 from a U.S. Congress mandate to the Federal Communications Commission (FCC) on upgrading public safety radio communications (notably from analog to digital.)

⁴ Simulcast Radio System: a signal is transmitted over multiple radio towers simultaneously, providing wide area coverage and improved in-building coverage.

⁵ Trunked Radio System: users communicate on talkgroups rather than discrete frequencies that are dynamically assigned a talk path from a pool of available channels by a computer control system. Allows for efficient utilization of channel resources to support a greater number of users.

⁶ The Shared Core resides at the Waukesha County Radio Services (WCRS) located in Waukesha County at 2120 Davidson Rd., Waukesha, WI 53186.

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OASIS Governance Board 2016 Annual Report

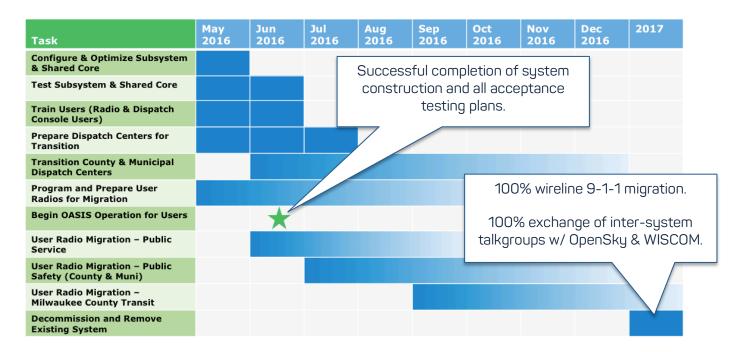
- OASIS uses 800MHz radio frequencies with transmitters at ten sites (FIGURE 1). APCO P25 is
- the basis for its deployment, following a common set of digital signaling features among user-
- radios specifically designed to be vendor-neutral.

As a two-county system, OASIS offers the following improvements:

- · Improved radio coverage, system reliability, security and capacity (fewer busy signals).
- · Cost-savings due to joint ownership of the Shared Core at WCRS.
- Substitute of costly leased telephone lines with a new site-to-site digital microwave network
- · Interoperability through the Shared Core connection between Milwaukee and Waukesha sub-systems:
 - Direct communications between users of varying agencies and counties.
 - External network connections to the City of Milwaukee OpenSky and the State of Wisconsin WISCOM radio systems.
- FIGURE 3 shows the current anticipated project schedule, which is nearly thirteen months longer than the 2013 projected schedule. Delays occurred incrementally and were largely due to the unforeseen execution of administrative formalities such as: permits, memorandums of understanding, lease agreements, and project change order approvals.
- The build-out of a tenth site was proposed by the vendor in late 2014 (35th St. and McKinley Ave), with approximately 85% of the cost absorbed by the vendor. This also incurred additional delays; however, a worthwhile consequence given this tenth tower asset in the OASIS network.
- Further, the vital step of testing and acceptance shall begin later than anticipated (late May 2016), as the foliage bloom is our northern climate is naturally overdue. Regardless, initial operations are anticipated in June 2016, and users will be migrated from the analog system to 0ASIS through the fall and winter season in 2016.
- Ergo, the OASIS system build-out continues from its beginnings in early 2014. This build-out has encompassed three new radio towers and significant structural improvements at the seven original sites. While these towers are now readied and equipped with necessary electronics, the Shared Core and OASIS sub-systems are being configured and optimized.
- Current priorities involve tasks related to 9-1-1 dispatch center consoles and cutting-over to OASIS. OEM is tracking our municipal 9-1-1 partners through this complex step, which involves each unit of local government procuring hardware, connecting to the Shared Core (fiber/microwave), and configuring their consoles.
- During this transition, the Shared Core interconnection will allow direct communications between migrated users and those that remain on the analog system until switch-over completion. Dismantling of the current system will occur upon 100% user migration to OASIS.

FINAL Page 4 of 13

FIGURE 3: Remaining tasks and goals of OASIS implementation



OASIS Governance

The Shared Core between Milwaukee and Waukesha Counties is the foundation of the robust interoperability improvements granted through this project. The Memorandum of Understanding (MOU) between counties is expected to obtain signatory approvals by October, 2016; a timeframe that will ensure all user requirements are fully-vetted allowing joint and cooperative operations.

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Shared Core MOU

Rights and responsibilities for daily operations, software updates, major upgrades and expansion.

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Shared Core ownership is between Milwaukee and Waukesha counties, each contributing 50% to the capital cost. The physical location is at 2120 Davidson Rd., Waukesha, WI 53186, the Waukesha County Radio Services (WCRS) facility, whose on-site expertise ensures smooth daily operations of OASIS. WCRS maintains the Shared Core with specificities outlined in the MOU.

Technical support above and beyond WCRS capabilities for the Shared Core and expertise on the sub-system of Milwaukee County will be procured from the system vendor through an annual Maintenance Agreement.

Vendor Maintenance Agreement

System security updates, platform upgrades, off-site system performance monitoring and component repairs, on-site system support, telephone support.

FINAL Page 5 of 13

- The partnering document within the County of Milwaukee is the OASIS Intergovernmental
- Agreement (IGA) which defines responsibilities of the county as a system operator and those
- responsibilities of the user agencies as subscribers. The level of service is dictated as well as the
- graduated schedule for usage fees paid by subscriber agencies.

FIGURE 4: Usage Fees & Capital Improvement Fund

Year	Usage Fee	Cap. Imp. Fee	Total Fee				
Municipal \$ per radio per month							
2015	\$2	\$0	\$2				
2016	\$5	\$0	\$5				
2017	\$9	\$0	\$9				
2018	\$12	\$2	\$14				
2019	\$14	\$3	\$17				
2020	\$14*	\$4	\$18*				
2021		\$5	\$19*				
2022		\$5**	\$19*,**				
2022+		\$5**	\$19*,**				
Milwa	Milwaukee County \$ per radio per month						
2015+ \$55.87 \$0 \$55.87							
* may be adjusted per CPI							
** may be increased with approval							

The municipal agency usage fees are combined with Milwaukee County departmental fees to fully fund the operations and maintenance of OASIS.

OEM and the County's budget office track departmental radio inventories which in turn dictate the per radio charge for county departments. The 2016 charges equate to \$55.87 per radio per month.

The IGA also sets a schedule for municipal payments to a Capital Improvement Fund that is to be kept in "a segregated fund that is under control" of the Governance Board "for the purpose of the betterment or replacement of" OASIS.⁷

OEM also serves the leading role as the county department responsible for the daily operations and maintenance of the OASIS sub-system. OEM Radio Services works in

tandem with the OASIS Governance Board, abiding by the charter of the Board.8

2016 OASIS Governance Board

- · Chair: Andy Pederson, Bayside Village Manager 27
- · Vice-Chair: Christine Westrich, Dir, MC OEM
- · Secretary: Eric Cera, Hales Corners Police Chief29
- · Director: Erik Brooks, South Milwaukee Mayor 30
- · Director: Robert Ugaste, Wauwatosa Fire Chief 31
- · Director: Steve Kreklow, MC Budget Director
- · Director: Kathleen David, Dep Dir MC GMIA O&M

The OASIS Governance Board, created through the implementation of the IGA, is comprised of seven members representing municipal agencies and Milwaukee County. Duties and accomplishments are outlined below.

FINAL Page 6 of 13

⁷ IGA, Paragraph 4.1, Page 1.

⁸ IGA, Exhibit F, dictates OASIS Governance Board, Sub-Committee, and Special Committee membership and responsibilities.

DUTIES of the OASIS Governance Board

- 1. Sole control of the segregated Capital Improvement Fund (IGA 4.1, 4.4).
 - Allocation of these monies to procure contracted services to identify system requirements for P25 system replacement; commencing no later than 2028.
- 2. Annual report to include recommendation on OEM OASIS operating budget to the County Executive and a 5-year Capital Improvement Plan.
- Approval of new users, non-public safety users and associated user fees.
- 4. Creation of the Tech & Ops Committees and implementation of recommended standards.
- 5. Prohibited actions include:
 - · Implementation of OASIS,
 - · Policies or standards which expressly contradict the Waukesha MOU or the IGA,
 - · Negotiate with contractor/vendors regarding purchase, and
 - · Levy taxes, incur debt, issue bonds and/or sue.

ACHIEVEMENTS of the OASIS Governance Board

1. Election of Officers.

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- Successful petition for extension of subscriber radio warranty, with coverage through July 1, 2017 or 18 months after receipt of shipment.
- 3. Developed and approved the following Tech/Ops Standards:
 - · OASIS Standard 001 General Encryption Policies,
 - · OASIS Standard 002 Definition of Active Radio,
 - · OASIS Standard 003 Definition of Mutual Aid User and Use,
 - · OASIS Standard 004 Definitions for Talkgroup Identifiers & Failsoft Assignments,
 - · OASIS Standard 005 Policies for Talkgroup Priorities and Intra-System Roaming.
- 4. Established System Key requirements on agency programming of user radios.
- 5. Negotiated zero-cost system upgrades (SUAII/SUS) with the vendor for municipal users, saving over \$715,000 over a ten-year period.

The aforementioned standards are recommended to the OASIS Governance Board by the standing Technical and Operational Committees, referred together as 'Tech and Ops'. The two sub-committees have joined to create one standing body of experts which have been very productive in the past year.

The meetings of the Board and Tech/Ops are open to the public and non-voting members regularly attend and contribute.⁹

OEM actively participates in the Governance Board and Tech/Ops to communicate system readiness, user agency deliverables, and for collaborative planning and execution of the migration to OASIS digital radio.

FINAL Page 7 of 13

⁹ In accordance with Wis. s.s. Chapter 19, Open Records and Open Meetings Provisions.

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2016 OASIS Technical Committee

- · Chair: Batt Chief Jim Mayer, North Shore FD
- · Vice-Chair: Lt Dean Nelson, Cudahy FD
- · Secretary: Scott Grahn, Bayside Comm's
- · Lt Andy Jensen, St. Francis FD
- · Greg Reske, MC GMIA
- · Officer Jim Turk, Whitefish Bay PD
- · Erik Viel, MC OEM Radio Dir

2016 OASIS Operational Committee

- · Chair: Asst Chief J. Scharfenberg, West Allis FD
- · Vice-Chair: Michelle Dahlen, Wauwatosa IT/911
- · Secretary: Erik Viel, MC OEM Radio Dir
- · Lt Chris Botsch, West Allis PD
- · Capt Wes Guajardo, Hales Corners FD
- · Sue Robinson, MC 9-1-1 & EMS Supe
- · Julie Schneider, MC Transit Services (MCTS)

2016 OASIS Tech/Ops Non-Voting

- · Phil Bruha, Motorola Solutions Inc.
- · Brian Jansen, ARES/RACES
- · John Mesich, City of MKE PD
- · Chris Petterson, WCRS
- · Josh Ripp, State of Wis/WISCOM
- · Steve Surwillo, CDX Wireless
- · Debbie Wilichowski, City of MKE FD

Additionally, OEM and partnering municipalities from across the county have been active participants in efforts by the State of Wisconsin and the U.S. Department of Commerce in identifying requirements for the future of public communications safety commonly known as FirstNet. The FirstNet initiative (a/k/a Nationwide Public Safetu Broadband (NPSB)) is a wireless data system which originated in early 2012.

FirstNet has cast an RFP and is soliciting vendor responses. This RFP specifies that the system is to use the same wireless data signaling format as the 4G/LTE systems operated by cellular companies such as Verizon.

The FirstNet build-out and go-live schedule for a nationwide system have not yet been determined. Additional determinations include a timeframe to support voice communications.

In the meantime, the OASIS user groups will remain engaged in the FirstNet planning ensuring public safety radio implements national standards and current technologies, all the while maintaining interoperability.

4. OASIS Finances

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The OASIS sub-system build-out project is known as W0614 in Milwaukee County government. W0614 is supported through County Board action in the adoption of legislative files that ensure the implementation and funding of the OASIS sub-system and the Shared Core. The W0614 project was originally appropriated as a project of \$17,490,699, to be expended as bonds and cash, through 2010 to 2017. See APPENDIX A.

FINAL Page 8 of 13

- An amount of \$308,692 was added to the project budget through a cash fund transfer in 2016, raising the total project budget to \$17,799, 391. This budget amount funds the following:
 - 50% of the Shared Core,
 - The entire sub-system of Milwaukee County to include site construction/remediation, radio site equipment and microwave links,
 - User radios for Milwaukee County (MC) departments,
 - · Dispatch consoles for MC operations to include 9-1-1, EMS, and Transit (MCTS),
 - · Professional services, and
 - Interest on bonds.

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Current Project Budget

PAID-OUT \$ 12,331,992 ENCUMBERED 3,521,040 PLANNED SPEND 1,946,350

TOTAL \$ 17,799,391

Encumbered, or contractually obligated.

MC migration, building amplifiers, tower site cleanup, and future expansion.

APPENDIX B provides further detail on the active user radio count for each municipality.

The number of municipal radios active on OASIS dictates the total fee to that municipality.

The total municipal IGA radio count is 2,089 active user radios, while the MC Departments radio count totals 2,359 active user radios.

of note, APPENDIX B also provides the number of push-to-talks (PTTs) for the period of 2.1.2015 – 12.31.2015. PTTs are an indication of true system usage, or voice traffic, generated by each user group on the existing system.

Lastly, APPENDIX B projects the total fee revenue for 2017 to be \$1,807,812. The breakdown shows \$255,612 from municipal users and \$1,581,570 from MC departments. This usage fee revenue is used to fund the operational cost of OASIS, under the purview of OEM. The detailed list of the operating budget for OEM Radio Services Division is provided in Appendix C. This includes radio site leases held on privately-owned property, utility costs for the sites, Shared Core hosting services to WCRS and on-going technical support from the contracted vendor.

Capital Improvement Fund fees will not be collected in 2017, rather 2018 is the first year with a projected amount of \$50,136. At this time, there are no recommended improvements or scheduled expenses related to the Fund. This coming year will establish the system foundation upon which to develop a five-year capital improvement plan to be expected in 2017.

FINAL Page 9 of 13

- The projected Capital Improvement Fund balance after 12 years, in the year 2030, is
- \$1,479,012. This amount is to be used
- 4 towards the betterment and/or replacement
- of OASIS as dictated by the OASIS
- Governance Board.

- 8 Comparatively, this current project cost,
- 9 noted earlier, is \$17,799,391. This cost does
- include roughly \$4-7M for MC radios and dispatch consoles, leaving actual system
- approximately \$11M. cost to be



FINAL Page 10 of 13

APPENDIX A: OASIS Project/Capital Expenses & Budget

	ľ	Milwaukee Count	y OASIS Proje	ct Capital Exp	enses			
Category	TOTAL	2010	2011	2012	2013	2014	<u>2015</u>	<u>2016</u>
Infrastructure	\$9,198,899.06	\$0.00	\$0.00	\$0.00	\$459,944.95	\$2,115,746.78	\$4,139,504.58	\$2,483,702.75
Contract for Service #1332 with Motorola								
Shared Core	\$402,177.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$86,468.17	\$315,709.36
50% of total Shared Core (as shared with Waukesha County)								
Subscriber Radios	\$5,207,784.67	\$0.00	\$0.00	\$0.00	\$1,417,011.55	\$2,600,602.88	\$136,266.25	\$1,053,903.99
Mobiles, Portables for County Departments								
Contingency	\$1,539,560.14	\$0.00	\$0.00	\$0.00	\$0.00	\$43,635.40	\$343,799.49	\$1,152,125.25
Change Orders with Motorola and Other Unplanned Expenses								
Internal Charges	\$33,026.55	\$0.00	\$0.00	\$0.00	\$0.00	\$19,901.76	\$13,124.79	\$0.00
Other Milwaukee County Departments (A&E, etc)	. ,							
Professional Services	\$1,040,199.11	\$0.00	\$0.00	\$20,540.80	\$24,759.15	\$323,480.94	\$284,860.88	\$386,557.34
Consulants and External Contractors	. , ,							
Interest	\$377,743.94	\$2,041.00	\$95,634.67	\$76,520.00	\$26,671.39	\$32,766.00	\$48,692.00	\$95,418.88
Debt Service on WO614 Funding	, ,							
TOTALS	\$17,799,391.00	\$2,041.00	\$95,634.67	\$97,060.80	\$1,928,387.04	\$5,136,133.76	\$5,052,716.16	\$5,487,417.57
		Milwaukee C	ounty OASIS F	Project Budge	1			
Category	TOTAL	2010	2011	2012	2013	2014	2015	2016
Appropriation	\$14,297,634.00	\$1,761,000.00	\$0.00	\$0.00	\$1,842,168.00	\$7,126,100.00	\$2,009,183.00	\$1,559,183.00
Funds Transfer	\$3,501,757.00	\$193,065.00				\$3,000,000.00	\$308,692.00	
TOTALS	\$17,799,391.00	\$1,954,065.00	\$0.00	\$0.00	\$1,842,168.00	\$10,126,100.00	\$2,317,875.00	\$1,559,183.00
	Milwa	aukee County OA	SIS Project Ac	count Balance	e (by Year)			
	<u>NET</u>	2010	<u>2011</u>	2012	<u>2013</u>	2014	<u>2015</u>	<u>2016</u>
Avail Balance	\$0.00	\$1,952,024.00	\$1,856,389.33	\$1,759,328.53	\$1,673,109.49	\$6,663,075.73	\$3,928,234.57	\$0.00

FINAL Page 11 of 13

APPENDIX B: OASIS Usage Fee and Capital Improvement Projections (2016 – 2021)

OASIS Revenue Projections

			2015	<u> </u>			2016	<u>i</u>		201	<u>7</u>			2018		201	19		202	<u>o</u>	2021		
	2/1/2015 - 12/31/201	5	\$ 2.00	\$	-	\$	5.00	\$	-	\$ 9.00	\$	-	\$	12.00 \$	2.00	\$ 14.00	\$	3.00 \$	14.00	\$ 4.00 \$	14.00	\$	5.00
Municipality	PTT	Radio Count	User Fee	Cap	ital Fund		User Fee	Capital	Fund	User Fee	Capital	Fund		User Fee (Capital Fund	User Fee	Ca	pital Fund	User Fee	Capital Fund	User Fee	Capi	ital Fund
Bayside	1,081,331	40	\$ 960.00	\$	-	\$	2,400.00	\$	-	\$ 4,320.00	\$	-	\$	5,760.00 \$	960.00	\$ 6,720.00	\$	1,440.00 \$	6,720.00	\$ 1,920.00 \$	6,720.00	\$	2,400.00
Brown Deer		53	\$ 1,272.00	\$	-	\$	3,180.00	\$	-	\$ 5,724.00	\$	-	\$	7,632.00 \$	1,272.00	\$ 8,904.00	\$	1,908.00 \$	8,904.00	\$ 2,544.00 \$	8,904.00	\$	3,180.00
Cudahy	462,068	96	\$ 2,304.00	\$,	\$	5,760.00	\$	-	\$ 10,368.00	\$	-	\$	13,824.00 \$	2,304.00	\$ 16,128.00	\$	3,456.00 \$	16,128.00	\$ 4,608.00 \$	16,128.00	\$	5,760.00
Fox Point		21	\$ 504.00	\$		\$	1,260.00	\$	-	\$ 2,268.00	\$	-	\$	3,024.00 \$	504.00	\$ 3,528.00	\$	756.00 \$	3,528.00	\$ 1,008.00 \$	3,528.00	\$	1,260.00
Franklin	736,633	165	\$ 3,960.00	\$,	\$	9,900.00	\$	-	\$ 17,820.00	\$	-	\$	23,760.00 \$	3,960.00	\$ 27,720.00	\$	5,940.00 \$	27,720.00	\$ 7,920.00 \$	27,720.00	\$	9,900.00
Glendale		57	\$ 1,368.00	\$		\$	3,420.00	\$	-	\$ 6,156.00	\$	-	\$	8,208.00 \$	1,368.00	\$ 9,576.00	\$	2,052.00 \$	9,576.00	\$ 2,736.00 \$	9,576.00	\$	3,420.00
Greendale	421,898	120	\$ 2,880.00	\$,	\$	7,200.00	\$	-	\$ 12,960.00	\$	-	\$	17,280.00 \$	2,880.00	\$ 20,160.00	\$	4,320.00 \$	20,160.00	\$ 5,760.00 \$	20,160.00	\$	7,200.00
Hales Corners	422,987	86	\$ 2,064.00	\$		\$	5,160.00	\$	-	\$ 9,288.00	\$	-	\$	12,384.00 \$	2,064.00	\$ 14,448.00	\$	3,096.00 \$	14,448.00	\$ 4,128.00 \$	14,448.00	\$	5,160.00
Northshore FD	161,224	120	\$ 2,880.00	\$,	\$	7,200.00	\$	-	\$ 12,960.00	\$	-	\$	17,280.00 \$	2,880.00	\$ 20,160.00	\$	4,320.00 \$	20,160.00	\$ 5,760.00 \$	20,160.00	\$	7,200.00
Oak Creek	879,704	172	\$ 4,128.00	\$		\$	10,320.00	\$	-	\$ 18,576.00	\$	-	\$	24,768.00 \$	4,128.00	\$ 28,896.00	\$	6,192.00 \$	28,896.00	\$ 8,256.00 \$	28,896.00	\$:	10,320.00
River Hills		18	\$ 432.00	\$,	\$	1,080.00	\$	-	\$ 1,944.00	\$	-	\$	2,592.00 \$	432.00	\$ 3,024.00	\$	648.00 \$	3,024.00	\$ 864.00 \$	3,024.00	\$	1,080.00
Shorewood		41	\$ 984.00	\$		\$	2,460.00	\$	-	\$ 4,428.00	\$	-	\$	5,904.00 \$	984.00	\$ 6,888.00	\$	1,476.00 \$	6,888.00	\$ 1,968.00 \$	6,888.00	\$	2,460.00
South Milwaukee	377,985	86	\$ 2,064.00	\$,	\$	5,160.00	\$	-	\$ 9,288.00	\$	-	\$	12,384.00 \$	2,064.00	\$ 14,448.00	\$	3,096.00 \$	14,448.00	\$ 4,128.00 \$	14,448.00	\$	5,160.00
St. Francis	303,475	89	\$ 2,136.00	\$		\$	5,340.00	\$	-	\$ 9,612.00	\$	-	\$	12,816.00 \$	2,136.00	\$ 14,952.00	\$	3,204.00 \$	14,952.00	\$ 4,272.00 \$	14,952.00	\$	5,340.00
Wauwatosa	855,556	224	\$ 5,376.00	\$		\$	13,440.00	\$	-	\$ 24,192.00	\$	-	\$	32,256.00 \$	5,376.00	\$ 37,632.00	\$	8,064.00 \$	37,632.00	\$ 10,752.00 \$	37,632.00	\$:	13,440.00
West Allis	1,663,281	425	\$ 10,200.00	\$		\$	25,500.00	\$	-	\$ 45,900.00	\$	-	\$	61,200.00 \$	10,200.00	\$ 71,400.00	\$	15,300.00 \$	71,400.00	\$ 20,400.00 \$	71,400.00	\$ 2	25,500.00
Whitefish Bay		34	\$ 816.00	\$		\$	2,040.00	\$	-	\$ 3,672.00	\$	-	\$	4,896.00 \$	816.00	\$ 5,712.00	\$	1,224.00 \$	5,712.00	\$ 1,632.00 \$	5,712.00	\$	2,040.00
West Milwaukee	267,533	47	\$ 1,128.00	\$		\$	2,820.00	\$	-	\$ 5,076.00	\$	-	\$	6,768.00 \$	1,128.00	\$ 7,896.00	\$	1,692.00 \$	7,896.00	\$ 2,256.00 \$	7,896.00	\$	2,820.00
MADACC	70,234	17	\$ 408.00	\$	-	\$	1,020.00	\$	-	\$ 1,836.00	\$	-	\$	2,448.00 \$	408.00	, ,		612.00 \$	2,856.00	\$ 816.00 \$	2,856.00	\$	1,020.00
HIDTA	68,076	72	\$ 1,728.00	\$	-	\$	4,320.00	\$	-	\$ 7,776.00	\$	-	\$	10,368.00 \$	1,728.00	, ,,,,,,,		2,592.00 \$	12,096.00	\$ 3,456.00 \$	12,096.00	\$	4,320.00
VA Police	1,721	26	\$ 624.00	\$	-	\$	1,560.00		-	\$ 2,808.00	\$	-	\$	3,744.00 \$	624.00	, , , , , , , , , ,		936.00 \$	4,368.00	\$ 1,248.00 \$	4,368.00	\$	1,560.00
Mayfair	984,909	80	\$ 1,920.00	\$	-	\$	4,800.00	\$	-	\$ 8,640.00	\$		\$	11,520.00 \$	1,920.00	\$ 13,440.00	\$	2,880.00 \$	13,440.00	\$ 3,840.00 \$	13,440.00	\$	4,800.00
		Radio Count	2015	5			2016	i		201	7			2018		201	19		202	0	2021		
IGA Total	8,917,239	2,089	\$ 50,136.00	\$	-	\$	125,340.00	\$	-	\$ 225,612.00	\$	-	\$	300,816.00 \$	50,136.00	\$ 350,952.00	\$	75,204.00 \$	350,952.00	\$ 100,272.00 \$	350,952.00	\$ 12	25,340.00
														Fu	and Balance		Ś	125,340.00		\$ 225,612.00		\$ 35	50,952.00
														-			,	-,- ,		,			,
			\$ 55.87	\$	-	\$	55.87	\$	-	\$ 55.87	\$	-	\$	55.87 \$	-	\$ 55.87	\$	- \$	55.87	\$ - \$	55.87	\$	-
MC Total	7,054,338*	2,359	\$ 1,581,570.00	\$	-	\$:	1,581,570.00	\$	-	\$ 1,581,570.00	\$	-	\$	1,581,570.00 \$	-	\$ 1,581,570.00	\$	- \$	1,581,570.00	\$ - \$	1,581,570.00	\$	-
User Fees Total	15,971,577	4,448	\$ 1,631,706.00	\$	-	\$ 1	,706,910.00	\$	-	\$ 1,807,182.00	\$	-	\$:	1,882,386.00 \$	50,136.00	\$ 1,932,522.00	\$	125,340.00 \$	1,932,522.00	\$ 225,612.00 \$	1,932,522.00	\$ 35	50,952.00
																					,		

2030 Capital Fund Balance* \$ 1,479,012.00

FINAL Page 12 of 13

APPENDIX C: OEM Radio Servics Division Operations & Maintenance Budget

Revenue	Summary	(2017)	
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County Department Radio Charges	\$1,581,570.00
Municipal Radio Charges	\$225,612.00
TOTAL REVENUE	\$1,807,182.00

Expenditure Summary (2017)

PERSONNEL SERVICES	\$344,348.00
COMMODITIES/ SERVICES	\$1,374,555.39
CROSSCHARGES	\$24,314.00
INFRASTRUCTURE REPAIR FUND	\$63,964.61
TOTAL EXPENDITURES	\$1,807,182.00

Expenditure Details (2017)

Expenditure Details (2017)	
PERSONAL SERVICES	
SALARIES-WAGES BUDGET	\$217,142.00
OVERTIME	\$0.00
SOCIAL SECURITY TAXES	\$16,612.00
ADJ-SOCIAL SEC TAXES	\$0.00
OPEB LIABILITY	\$7,947.00
COMPENSATED ABSENCES	\$294.00
EMPLOYEE HEALTH CARE	\$36,651.00
EMPLOYEE PENSION	\$29,747.00
LEGACY HEALTHCARE	\$12,210.00
LEGACY PENSION	\$23,745.00
TOTAL PERSONAL SERVICES	\$344,348.00
CROSSCHARGES	
TECHNICAL SUPPORT & INFRASTRCT	\$2,570.00
R/M COMPUTER EQUIP CHARGES	\$12,000.00
APPLICATIONS CHGSNETWORK	\$3,539.00
HRIS ALLOCATION	\$478.00
IMSD CENTRAL PURCHASES	\$4,000.00
PERSONAL COMPUTER CHARGES	\$1,727.00
TOTAL CROSSCHARGES	\$24,314.00
COMMODITIES/ SERVICES	
MEMBERSHIP DUES	\$150.00
ELECTRICITY	\$47,000.00
NATURAL GAS	\$900.00
TEL AND TEL OUTSIDE VEN	\$84,945.12
FIRE PROTECTION	\$1,000.00
BUILDING AND SPACE RENTAL	\$157,832.01
R/M-BLDG AND STRUCTURES	\$11,320.00
R/M GROUNDS	\$3,400.00
R/M MACHINERY TOOLS EQ	\$1,043,948.26
R/M RADIOS TRANSMTRS	\$13,860.00
Fleet Vehcile	\$6,000.00
Fuel	\$600.00
AUTO ALLOWANCE	\$500.00
CONFERENCE EXPENSES	\$2,000.00
HARDWARE & OTHER MATERIAL	\$500.00
OFFICE SUPPLIES	\$300.00
MINOR OFFICE EQUIPMENT	\$300.00
TOTAL COMMODITIES/SERVICES	\$1,374,555.39

FINAL Page 13 of 13



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Village Manager

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christian.ruka@milwaukeecountywi.gov

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Required hardware and software

Operating Systems:	Windows2000? or WindowsXP?
Browsers (for SENDERS):	Internet Explorer 6.0? or above
Browsers (for SIGNERS):	Internet Explorer 6.0?, Mozilla FireFox 1.0, NetScape 7.2 (or above)
Email:	Access to a valid email account
Screen Resolution:	800 x 600 minimum
Enabled Security Settings:	 Allow per session cookies Users accessing the internet behind a Proxy Server must enable HTTP

1.1 settings via proxy connection

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